

EXECUTIVE SUMMARY

OF



NAFDAC STRATEGIC PLAN FOR YEARS 2024 TO 2027

INTRODUCTION

NAFDAC in pursuance of its mandate has the underlisted five (5) Strategic Pillars to achieve its goals and objectives in the years 2024 to 2027.

Strategic Pillars

1. Strong Leadership and Governance
2. Institutionalization of Best Practices
3. Safety and Quality of Regulated Products
4. Continuous Monitoring along the Supply Chain
5. Efficient Financial and Performance Management

1. Strong Leadership and Governance

Goal: To sustain a Transparent Quality-Driven Management Structure for a Strong Regulatory Framework

Strategic Objectives and Interventions

1.1 Ensure Disciplined and Motivated Management and Workforce

- Provision of additional human resources
- Provision of additional operational vehicles, Property, Plant and Equipment, including Personal Protective Equipment.
- Improvement of Staff emoluments.
- Provision of a safe and work-friendly environment.

1.2 Strengthen Regulatory Framework

- Amendment of NAFDAC Laws
- Develop/ Review regulations and guidelines for regulatory processes.
- Diligent prosecution/defense of civil and criminal cases.

1.3 Strengthen the Quality Management System (QMS) in all NAFDAC Processes

- Sustain QMS Certification.

1.4 Achieve WHO Global Benchmarking Maturity Level 4

- Attain and sustain WHO GBT ML 4 Vaccine Lot Release.
- Attain WHO Listed Authority (WLA).

1.5 Strengthen Overarching Information and Communication Technology

- Expansion of Digital transformation of Agency's Processes for Efficiency and Effectiveness.
- Ensure compliance with ICT Policy and regulations.
- Implement and maintain an Information Security Management System (ISMS) Plan based on ISO 27001 standard, Cyber-Security based on ISO 27032 Standard, and Business Continuity Management System (BCMS) based on ISO 22301 Standard.
- Increase Internet bandwidth provisioning and Cloud hosting services.
- Increase IT working tools – PCs, Laptops, tablets, Servers, Printers.

2 Institutionalization of Best Practices

Goal: To improve the Corporate Image of the Agency and the Country.

Strategic Objectives and Interventions

2.1 Improve efficiency in all NAFDAC Processes

- Strengthen the implementation of online product registration.
- Development of electronic processing for Listing certificate and Permit to Clear.
- Sustenance of the issuance of Permit to Import controlled drugs and other classes of chemicals.
- Deployment of process improvement modules on electronic platforms (PIDCARMS, LIMS, NAPAMS, AHREMS and other electronic platforms).

2.2 Build the Capacity of Staff and Stakeholders.

- Implementation of training and staff development programmes to improve staff performance.
- Increase collaborations with stakeholders through sensitization workshops.
- Participation at Statutory meetings both local and international.

2.3 Disseminate Information on NAFDAC Activities.

- Increase visibility of NAFDAC activities through Print and social media platforms.

- Enhance transparency by making information readily available on the NAFDAC website.
- Printing and dissemination of Information and Education Communication (IEC) materials.

2.4 Improve Customer Satisfaction through effective Resolution of Customers' Complaints and heightened anti-corruption activities.

- Implement an effective customer complaint resolution system.

2.5 Strengthen Laboratory Systems

- Sustain WHO Pre-qualification status for the Central Drug Control Laboratory (CDCL), Yaba
- Attain WHO Pre-qualification for Kaduna and Agulu Laboratories.
- Sustain ISO 17025: 2017 Accreditation for the 5 Laboratories.
- Attain ISO 17025: 2017 Accreditation for Maiduguri and Calabar Laboratories.
- Continuous procurement of laboratory equipment with cutting-Edge technology to support testing.
- Timely purchase of bulk chemicals, reference materials, reagents and other consumables.

3 Safety and Quality of Regulated Products

Goal: To ensure the quality and safety of regulated products that are fit for both local and foreign markets.

Strategic Objectives and Interventions

3.1 Reduce Significantly Substandard and Falsified/Counterfeit Medical Products, Unwholesome Foods, and other NAFDAC-regulated products.

- Strengthen GMP inspections for Foreign and Local Facilities.
- Strengthen Intelligence and Enforcement activities.
- Enforce ban on sale of pharmaceutical products in open drug markets.
- Strengthen the capacity of local pharmaceutical and other regulated product manufacturers.
- Sustain routine surveys on the level of substandard and falsified medicines.

3.2 Strengthen Clinical Trials

- Optimize Clinical Trials.

3.3 Strengthen the Regulatory Environment for the Safety of food, feeds, medical products and agro-chemicals and other NAFDAC-regulated products.

- Improve routine inspection and monitoring of Drugs, Cosmetics, food/feeds production facilities across the 36 states including FCT.
- Strengthen Field Trial Evaluation/ Bio-efficacy Trial of Pesticides and Agrochemicals
- Institute surveillance system for Anti-microbial agent and Agrochemical in Nigeria

3.4 Ensure Strict Utilization of Narcotics Drugs and Controlled Substances for Medical and Scientific Purposes

- Improve warehouse inspection and sales verification of outlets for narcotic drugs as well as controlled substances to prevent diversion and abuse.
- Risk categorization of importers and manufacturers of narcotic medicines
- Assessment of finished Narcotics utilized by health facilities.

3.5 To strengthen the regulatory framework for the sound management of chemicals

- Improve warehouse inspection and sales verification of outlets for chemicals.
- Improve inspection and monitoring of chemical production and storage facilities.
- Full digitization of all CER operations including digital listing certificate and permit to clear restricted chemicals.

4 Continuous Monitoring along the Supply Chain

Goal: To Safeguard Public Health

Strategic Objectives and Interventions

4.1 Strengthen Post-marketing Surveillance (PMS) of Food and Medical Products

- Improve PMS inspections at wholesale, distributors, and retail facilities across the 36 states including FCT.
- Effective recall of violating products from the supply chain to protect the public.
- Risk-based categorization of food and medical products into high, medium, and low categories.

4.2 Strengthen Good Distribution Practices of NAFDAC-regulated products.

- Increase the scope of GDP Inspections

4.3 Strengthen the Track and Trace System using GS1 Standards and other Detection systems.

- Implementation of Traceability Systems for all pharmaceutical products (using HIV/AIDS, Tuberculosis, Malaria (ATM) commodities and Narcotic drugs as a pilot).

4.4 Strengthen the Platforms for Adverse Events Reporting and Assessment

- Sustain and improve Adverse Event Reporting drive.

5 Efficient Financial and Performance Management

Goal: To Promote, Sustain, and reinforce transparency and accountability in the management of the financial resources of the Agency.

Strategic Objectives and Interventions

5.1 Sustain a Responsible and Balanced Budgeting System.

- Enhance processes for tracking Resource Utilization
- Sustain the Standardized Financial Reporting Format
- Sustain existing Internal Control Systems.

5.2 Implement Agency-wide Business Process Management Digital Platform

- Strengthen the survey system for Data Integrity and evidence-based decision.
- Strengthen the Monitoring and Evaluation System.

5.3 Effective Revenue Management and Sustainability of Financial Best Practices

- Deploy and sustain new technologies to enhance regulatory activities.
- Quarterly Revenue Monitoring to ensure strict adherence to tariff.

5.4 Strengthen Procurement Process

- Institutionalize Transparent Procurement and Tendering process.
- Reduce Procurement Cycle.